

PNPM MANDIRI (CDD) POVERTY REDUCTION PROGRAM THROUGH COMMUNITY EMPOWERMENT

The 4th ASEAN+3 Village Leaders Exchange Program
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by Team of SAPA PROGRAM

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WHY PNPM Mandiri (CDD)?

- To increase community participation
- To strengthen a traditional community institutions
- To balance top-down approach of development with a down-top approach
- To eliminates corruptions on pro-poor programs

PNPM Mandiri (CDD) (National Program of Community Empowerment)

PNPM Mandiri is a national program which is a policy framework and guidelines for various community-based poverty reduction program at national and local level to ;

- 1. Planning,*
- 2. implementation,*
- 3. and monitoring by the community*

PNPM Mandiri (CDD)

(National Program of Community Empowerment)

- Objectives of PNPM Mandiri: To alleviate poverty through:
 1. *increasing community income,*
 2. *strengthen their good attitude, local tradition, and mentality,*
 3. *increasing their capacity capabilities to utilize their local potentialities and to reach their self-help.*
- PNPM Mandiri is applied to community and not to individuals in order to strengthen the spirit of togetherness
- The goal of PNPM Mandiri: transforming poor community from social problem into social capital and assets.

Principle Values in PNPM Mandiri (CDD)

- PNPM Mandiri encourages every community group, participant of PNPM Mandiri program to develop and apply the basic principle of PNPM Mandiri :
 1. *The Power of Dream;*
 2. *The Power of Motivation;*
 3. *The Power of Togetherness.*
- Once a community group agree to have a common dream and want to realize their dream, they have to implement certain working principles:
 - *Planned, Implemented, & Controlled by Community*

Empowerment Process in PNPM Mandiri (CDD)



GOOD GOVERNANCE: [PNPM MANDIRI/CDD]

1. To increase accountability and apply as much as possible the principles of Good Governance:
(participatory, transparency, accountability)
Planned, Implemented, & Controlled by Community
2. To increase community and public awareness, involvement and courage to watch and control PNPM Mandiri and other National Programs
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4. To avoid all kinds of politicization in PNPM Mandiri, as a basis to be followed up by other national, sectoral and local government programs.

Facts about PNPM Mandiri (CDD)

1. Biggest PNPM Program in the world, in coverage and the number of participants
2. PNPM presents in all sub-districts in Indonesia, it covers 72,700 villages from total 78,000 villages
3. Created 750,000 community groups, and 22,000 groups among them are for economic empowerment driven by women
4. 63% of beneficiaries in PNPM are women, they also act as an agent of change in the village

CDD SOURCE OF BUDGET BY LOAN

Table 1: KDP/PNPM-Rural Program - Approved & Proposed World Bank Financing

<i>Project Phase</i>	<i>Period</i>	<i>No. of sub-districts</i>	<i>IBRD/IDA (US\$ mil)</i>	<i>Closing Date</i>
KDP 1	1998-2002	986	225.0	31 Dec 2002
KDP Supplemental	2000-2002	986	48.2	31 Dec 2002
KDP 2	2000-2006	1,316	335.5	31 Dec 2007
KDP 3A	2003-2009	760	91.0	31 Dec 2009
KDP 3B + AF	2005-2009	1,800	283.0	31 Dec 2009
PNPM-Rural	2008	2,600	231.2	30 Jun 2011
PNPM-Rural II AF	2009	4,258	300.0	31 Dec 2011
PNPM-Rural III	2010-2012	4,791	785.0	31 Dec 2012
PNPM-Rural IV	2011-2013	4,978	531.2	30 Jun 2014
TOTAL			2,830.1	

MAP OF DIRECT CHASH TRANSFERS

PNPM PROGRAM	REALIZATION						Total (IDR)
	2007	2008	2009	2010	2011	2012	
VILLAGE PROGRAM	1,957,050	4,197,169	6,348,850	8,206,938	8,234,250	8,020,100	36,964,357
URBAN PROGRAM	1,946,100	1,973,210	1,849,404	1,120,551	1,468,201	1,414,733	9,772,199
SPADA (Support for Poor and Disadvantaged Areas)	119,750	283,900	119,750	215,285	14,000	0	752,685
PNPM Infrastruktur Perdesaan; VILLAGE INFRASTRUCTUR	0	559,750	810,500	425,000	375,000	150,000	2,320,250
REGIONAL FOR SOCIAL AND ECONOMIC INFRASTRUCTUR DEVELOPMENT	0	205,500	355,500	419,500	423,500	355,500	1,759,500
Total	4,022,900	7,219,529	9,484,004	10,387,274	10,514,951	9,940,333	51,568,990

Challenges:

1. Corruptions, misuse of fund and miss-procedures, done by community groups, local NGOs, facilitators;
2. Disobedience of procedures at community level;
3. Intervention from head of villages, community leaders, elites in villages;
4. At national level, some ministers and director general, executing PNPM schemes reject to be coordinated, disobey the procedure and common consensus, these phenomena are impacted by the appointment of ministers from political parties supporting government;
5. Politicization of PNPM in certain provinces and districts: by member of parliament, regent and governor;
6. Too much institutions to give directions and to intervene to PNPM, including from parliament, individuals who has strong influence to government elites or public figures who are closes to government elites;

Principles to Face Challenges:

1. Strong and Risk Taking Leadership.
2. A Clear Policy and Regulation
3. Consistent Implementation
4. Support From Public, Community, Recipient of PNPM Mandiri.
5. Continues Information and Communication To Public :
Bad News and Good News of PNPM Mandiri.
6. Increasing Public Ownership on PNPM Mandiri.

People Participation: Control and Enforce



Good Practices

Small Irrigation and Dam



Village Road



Bad Practices



People Participation (gotong royong) of Village Development



Regular Meeting (musyawarah) and Creating Happiness in Villages



Mengikuti musyawarah desa pertanggungjawabab di Hu'u



Masyarakat gembira mendapatkan bantuan air bersih, pakaian layak pakai dan anak-anak mendapat buku pelajaran, buku gambar dan buku tulis